DECLARATION OF TRUST

OF

BLACKCELLENCE CHRISTIAN ACADEMY TRUST

FOUNDER: EBONIQUE LEE

Ebonique Lee — Founder and Original Creator

This Declaration of Trust ("Trust Instrument") is made by Ebonique Lee, as Settlor/Grantor ("Settlor"), and Ebonique Lee, as Initial Trustee ("Trustee").

The Settlor establishes this Trust as an inter vivos trust under applicable Louisiana law and intends that the Trust be operated exclusively for religious, charitable, educational, and other purposes recognized under Section 501(c)(3) of the Internal Revenue Code, as amended, and corresponding provisions of future federal tax law.

ARTICLE 1

NAME

The name of the Trust is:

BLACKCELLENCE CHRISTIAN ACADEMY TRUST

The Trust may use the full name or a lawful abbreviation or variation of the name when appropriate for administration, contracts, records, registrations, property ownership, banking, entity ownership, and other Trust purposes.

ARTICLE 2

SETTLOR / GRANTOR

2.1 Original Settlor

The original Settlor and Grantor is:

Ebonique Lee

The Settlor is the person who establishes this Trust and executes this Declaration.

2.2 Historical Settlor

The identity of the original Settlor is a historical fact concerning the creation of the Trust.

A later contributor, Trustee, beneficiary, manager, officer, employee, advisor, or other person does not become the original Settlor merely by contributing property or participating in administration.

2.3 Additional Contributions

The Trust may receive property from additional persons or entities.

Such property may include money, real estate, personal property, securities, business interests, LLC membership interests, intellectual property, equipment, vehicles, grants, program funding, and other property lawfully capable of being held by the Trust.

ARTICLE 3

INITIAL TRUSTEE

3.1 Appointment

The Initial Trustee is:

Ebonique Lee

3.2 Acceptance

By signing this Instrument, the Initial Trustee accepts the trusteeship and agrees to administer the Trust according to this Instrument and applicable law.

3.3 Fiduciary Capacity

The Trustee shall act in a fiduciary capacity with respect to Trust property.

Trust property shall be maintained and administered separately from the Trustee's personal property.

3.4 Successor Trustee

A successor Trustee may serve if the Initial Trustee dies, resigns, becomes legally incapable, is removed, or otherwise ceases to serve.

A successor Trustee shall possess the powers and responsibilities provided by this Instrument and applicable law.

ARTICLE 4

GOVERNING LAW AND TRUST SITUS

4.1 Governing Law

The Trust shall be governed by the laws of the State of Louisiana to the fullest extent permitted by law.

4.2 Administration

The Trustee may administer the Trust from Louisiana or another location as legally appropriate.

4.3 Other States

The Trust may own property, operate programs, contract, and own interests in entities formed under the laws of other states.

The fact that Trust property or an operating entity is located in another state shall not, by itself, change the governing law of this Trust.

4.4 State-Specific Compliance

Activities requiring state-specific licensing, registration, certification, permits, or regulatory approval shall be conducted in accordance with the laws applicable to the location and activity.

ARTICLE 5

CHARACTER AND PURPOSE OF TRUST

The Trust is a privately established religious, educational, charitable, and community-benefit trust.

The Trust is established exclusively for purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code, including:

1. religious purposes;

2. educational purposes;

3. charitable purposes;

4. prevention of cruelty to children;

5. relief of the poor, distressed, underprivileged, or otherwise disadvantaged;

6. advancement of religion;

7. advancement of education;

8. youth development;

9. family support;

10. community improvement;

11. humanitarian assistance;

12. activities benefiting children and families;

13. activities benefiting persons transitioning from foster care;

14. educational and athletic development; and

15. other purposes that are exclusively charitable, religious, or educational within the meaning of Section 501(c)(3).

The Trust shall not be operated for purposes outside the scope of Section 501(c)(3).

ARTICLE 6

CHRISTIAN RELIGIOUS MISSION

The Trust is established upon Christian principles and may promote and advance Christian religion through:

- Christian education;
- Bible-based education and instruction;
- spiritual development;
- character development;
- Christian mentorship;
- prayer and worship activities;
- Christian educational materials;
- faith-based youth development;
- Christian family support;
- religious instruction;
- Christian community programs;
- and other lawful religious activities consistent with Section 501(c)(3).

The Trust may incorporate Christian principles throughout its educational and humanitarian programs.

ARTICLE 7

MASTER PROGRAM STRUCTURE

The Trust is intended to establish, own, support, operate, oversee, fund, develop, or otherwise administer a family of related programs and entities.

The principal planned program entities are:

1. Little Blackcellence Preschool

2. Blackcellence Christian Academy

3. Blackcellence Homes of Hope Foster Care

4. Blackcellence Safe Haven for Mothers & Children

5. Blackcellence Pathways to Independence

6. Blackcellence Boxing & Youth Development Center

The Trust may also establish and own:

7. Blackcellence Community Legacy Holdings, LLC

These names identify the intended program structure. Actual legal entity formation, registration, licensing, and operating details shall be established separately.

ARTICLE 8

LITTLE BLACKCELLENCE PRESCHOOL

8.1 Mission

Little Blackcellence Preschool is intended to provide high-quality early-childhood educational programming in a safe, nurturing, structured, Christian-centered environment.

8.2 Educational Activities

Activities may include:

• early-childhood education;

• preschool readiness;

• literacy development;

• reading preparation;

• writing preparation;

• mathematics readiness;

• language development;

• social-emotional development;

• age-appropriate science education;

• creative arts;

• music;

• physical activity;

• character development;

• Christian instruction;

• classroom learning;

• developmental enrichment;

• educational field experiences;

• and school-readiness preparation.

8.3 Child and Family Support

The program may also provide:

• parent communication;

• family educational resources;

• developmental guidance;

• school-readiness resources;

• educational materials;

• family support referrals;

• and other services directly related to the educational mission.

8.4 Facilities

The Trust may acquire, construct, lease, improve, furnish, and operate facilities for the preschool.

ARTICLE 9

BLACKCELLENCE CHRISTIAN ACADEMY

9.1 Mission

Blackcellence Christian Academy is intended to provide Christian education and academic development for students in a structured educational environment.

9.2 Educational Program

Activities may include:

• Christian education;

• academic instruction;

• literacy;

• mathematics;

• science;

• social studies;

• technology;

• writing;

• research;

• arts;

• physical education;

• character development;

• leadership development;

• life skills;

• college and career preparation;

• mentoring;

• tutoring;

• academic enrichment;

• and educational extracurricular activities.

9.3 Student Development

The Academy may provide programs designed to encourage:

• attendance;

• academic achievement;

• discipline;

• responsibility;

• leadership;

• service;

• Christian character;

• personal development;

• educational persistence;

• and preparation for higher education, vocational education, employment, and adult life.

9.4 Student Recognition and Educational Assistance

The Academy may establish lawful incentive, recognition, scholarship, educational assistance, and student-support programs.

Such programs may include assistance intended for:

• clothing;

• school supplies;

• educational materials;

• college savings;

• academic expenses;

• educational enrichment;

• and other qualified educational needs.

Any such program shall be structured and administered consistently with applicable federal and state law and the Trust's exempt purposes.

9.5 Facilities

The Trust may acquire, construct, lease, improve, furnish, and operate educational facilities for the Academy.

ARTICLE 10

BLACKCELLENCE HOMES OF HOPE FOSTER CARE

10.1 Mission

Blackcellence Homes of Hope Foster Care is intended to provide safe, stable, supportive, and nurturing residential environments and related services for children who require foster-care or child-welfare services.

10.2 Program Activities

Subject to applicable licensing and regulatory requirements, activities may include:

- foster-care services;
- placement support;
- safe residential care;
- educational support;
- Christian mentorship;
- life-skills development;
- counseling referrals;
- transportation assistance;
- school coordination;
- recreational activities;
- character development;
- family support;
- transition planning;
- and coordination with appropriate child-welfare professionals and agencies.

10.3 Child Development

The program may seek to support each child's:

- safety;
- education;
- emotional development;

• physical development;

• social development;

• spiritual development;

• independence;

• and long-term stability.

10.4 Facilities

The Trust may acquire, construct, lease, furnish, and operate residential homes and facilities for this purpose.

All foster-care activities shall remain subject to applicable licensing, placement, health, safety, staffing, and child-welfare requirements.

ARTICLE 11

BLACKCELLENCE SAFE HAVEN FOR MOTHERS & CHILDREN

11.1 Mission

Blackcellence Safe Haven for Mothers & Children is intended to provide safe housing, protection, support, and educational and developmental resources for mothers and children experiencing domestic violence, homelessness, crisis, or other circumstances requiring safe temporary housing and assistance.

11.2 Services

The program may provide or coordinate:

• safe temporary housing;

• emergency shelter;

• food;

• clothing;

• hygiene supplies;

• transportation assistance;

• educational support;

• children's activities;

• parenting resources;

• life-skills education;

• employment-readiness resources;

• housing-transition assistance;

• referrals to legal and social-service resources;

• counseling referrals;

• safety planning;

• and other lawful humanitarian services.

11.3 Children

Children residing with participating mothers may receive age-appropriate:

• educational assistance;

• tutoring;

• enrichment;

• recreation;

• mentorship;

• supplies;

• clothing;

• meals;

• and developmental support.

11.4 Transitional Assistance

The Trust may assist eligible families with transition into safer and more stable living arrangements.

11.5 Facilities

The Trust may acquire, construct, lease, furnish, and operate safe-haven properties.

ARTICLE 12

BLACKCELLENCE PATHWAYS TO INDEPENDENCE

12.1 Mission

Blackcellence Pathways to Independence is intended to assist young people, including individuals transitioning from foster care or other vulnerable circumstances, in developing the skills and resources necessary for independent adulthood.

12.2 Program Activities

Activities may include:

• independent-living education;

• life-skills training;

• budgeting education;

• financial-literacy education;

• employment preparation;

• résumé development;

• interview preparation;

• educational assistance;

• college and vocational guidance;

• housing-transition support;

• transportation support;

• mentoring;

• counseling referrals;

• personal-development programs;

• household-management education;

• cooking and nutrition education;

• basic home-management education;

• career development;

• and transition planning.

12.3 Savings and Transition Support

Subject to applicable law and available program resources, the program may establish lawful participant assistance or savings-related programs intended to help eligible participants transition toward independent living.

12.4 Household Support

The program may provide or coordinate lawful assistance with qualifying transition-related household needs when doing so furthers the program's exempt purposes.

12.5 Mentoring

Participants may receive mentorship and support from qualified adults and professionals.

ARTICLE 13

BLACKCELLENCE BOXING & YOUTH DEVELOPMENT CENTER

13.1 Mission

Blackcellence Boxing & Youth Development Center is intended to use boxing, athletics, mentoring, education, discipline, and character development to support youth development.

13.2 Boxing and Athletic Activities

Activities may include:

- boxing instruction;
- physical fitness;
- conditioning;
- athletic training;
- exercise;
- discipline training;
- sportsmanship;
- competition preparation;
- and other lawful youth athletic programs.

13.3 Educational and Character Development

The Center may provide:

• tutoring;

• academic support;

• mentoring;

• leadership development;

• character development;

• conflict-resolution education;

• goal-setting;

• responsibility training;

• life-skills education;

• and positive youth development.

13.4 Safe Environment

The Center shall promote lawful, age-appropriate, supervised athletic and youth-development activities.

13.5 Community Activities

The Center may conduct educational, athletic, mentoring, recreational, and community-development activities consistent with the Trust's exempt purposes.

ARTICLE 14

BLACKCELLENCE COMMUNITY LEGACY HOLDINGS, LLC

14.1 Purpose

The Trust may establish, acquire, own, and administer an entity known as:

Blackcellence Community Legacy Holdings, LLC

14.2 Holding Function

The holding company may, when lawfully structured and consistent with the Trust's purposes, hold interests in operating entities established to support the Trust's mission.

14.3 Trust Ownership

The Trust may hold all or part of the membership interests in the holding company.

14.4 Entity Separation

Each LLC shall remain a legally separate entity with its own governing documents, records, obligations, and activities.

Trust ownership does not eliminate the separate legal existence of an LLC.

14.5 Exempt-Purpose Limitation

Any Trust-owned holding company shall be used and administered consistently with the Trust's exempt purposes and applicable federal and state law.

ARTICLE 15

AUTHORITY TO FORM AND OWN LLCS

The Trustee is expressly authorized to establish, acquire, own, hold, manage, vote, transfer, exchange, assign, or otherwise administer membership interests in limited liability companies.

This authority includes LLCs formed in:

• Louisiana;

• Louisiana;

• Georgia;

• or any other jurisdiction where lawful.

The Trustee may act on behalf of the Trust in connection with LLC formation and ownership.

15.1 Organizer

The Trustee may serve as organizer or authorize another person to act as organizer for an LLC.

15.2 Member

The Trust may be named as a member of an LLC.

15.3 Manager

The Trustee may serve as or designate a manager of an LLC when permitted by the applicable operating agreement and law.

15.4 Operating Agreements

The Trustee may execute operating agreements and amendments.

15.5 Ownership Records

The Trustee shall maintain records identifying Trust-owned LLC interests.

15.6 Voting

The Trustee may exercise all lawful voting and membership rights belonging to Trust-owned interests.

15.7 Managers

The Trustee may appoint, replace, or remove managers when permitted by the governing documents and applicable law.

15.8 Transfers

The Trustee may transfer or dispose of Trust-owned LLC interests when legally permitted and consistent with the Trust's purposes.

15.9 Contributions

The Trustee may contribute Trust property to a Trust-owned LLC when legally permissible and consistent with the Trust's purposes.

ARTICLE 16

MASTER SCHEDULE OF PLANNED ENTITIES

The following entities are part of the Trust's planned organizational structure:

No.	Planned Entity	Intended Function
1	Little Blackcellence Preschool	Early-childhood education
2	Blackcellence Christian Academy	Christian academic education
3	Blackcellence Homes of Hope Foster Care	Foster-care and child support
4	Blackcellence Safe Haven for Mothers & Children	Safe housing and family support
5	Blackcellence Pathways to Independence	Transition and independent-living support
6	Blackcellence Boxing & Youth Development Center	Boxing, athletics, mentoring and youth development
7	Blackcellence Community Legacy Holdings, LLC	Holding/organizational structure

The names above represent the Trust's planned organizational structure and may be modified as legally necessary for entity registration, naming availability, licensing, or other legal requirements.

ARTICLE 17

TRUST PROPERTY

Trust property may consist of any property legally capable of being held in trust, including:

- cash;
- bank or financial assets;
- real estate;
- buildings;
- land;

• equipment;

• vehicles;

• educational materials;

• intellectual property;

• securities;

• LLC membership interests;

• partnership interests;

• corporate interests;

• contractual rights;

• grants;

• program funding;

• and other lawful property.

17.1 No Fictitious Funding

The Trust Instrument does not state that a particular amount of money has been contributed unless that amount has actually been contributed.

17.2 Future Property

Property may be added to the Trust in the future through lawful transfer, acquisition, contribution, assignment, purchase, gift, or other lawful means.

17.3 Business Interests

LLC membership interests acquired by the Trust shall constitute Trust property.

ARTICLE 18

REAL PROPERTY

The Trust may acquire, lease, construct, develop, improve, maintain, operate, and dispose of real property used in furtherance of its purposes.

This may include:

• schools;

• preschool facilities;

• administrative facilities;

• residential homes;

• safe-haven facilities;

• youth-development facilities;

• boxing and athletic facilities;

• offices;

• community facilities;

• land;

• gardens;

• recreational areas;

• and other mission-related property.

Real property shall be acquired and used in accordance with applicable law.

ARTICLE 19

FUNDING AND RESOURCES

The Trust may receive and administer lawful sources of funding, including:

- the Settlor's contributions;
- contributions from other persons;
- grants;
- program funding;
- governmental funding;
- contracts;
- foundation funding;
- educational funding;
- charitable contributions;
- investment income;
- lawful business-related receipts;
- and other lawful resources.

The Trust is not required by this Instrument to solicit public donations.

The Trustee may choose lawful funding methods appropriate to the Trust's mission.

ARTICLE 20

NO PRIVATE INUREMENT

No part of the net earnings or assets of the Trust shall inure to the private benefit of the Settlor, Trustee, or any other private individual.

Trust property shall not be distributed to the Settlor or Trustee merely because of their positions.

Nothing herein prohibits reasonable compensation for legitimate services when permitted by applicable law and properly authorized.

ARTICLE 21

PRIVATE BENEFIT

The Trust shall be organized and operated for public, charitable, religious, educational, and community-benefit purposes rather than for the private benefit of a particular individual or private group.

Any private benefit that is incidental to accomplishing an exempt purpose shall be evaluated and administered consistently with applicable federal law.

ARTICLE 22

POLITICAL CAMPAIGN ACTIVITY

The Trust shall not directly or indirectly participate or intervene in any political campaign on behalf of, or in opposition to, any candidate for public office.

The Trust shall not use Trust assets for prohibited political campaign activity.

ARTICLE 23

LOBBYING AND LEGISLATIVE ACTIVITY

No substantial part of the Trust's activities shall consist of attempting to influence legislation except to the extent permitted by Section 501(c)(3) and applicable law.

Educational discussion of public issues that does not constitute prohibited lobbying may be conducted.

ARTICLE 24

ILLEGAL ACTIVITIES AND PUBLIC POLICY

The Trust shall not knowingly engage in activities that would prevent qualification under Section 501(c)(3), including illegal activities or activities contrary to fundamental public policy.

ARTICLE 25

EXEMPT-PURPOSE OPERATIONS

The Trust shall operate primarily and exclusively in furtherance of its religious, educational, charitable, and other qualifying exempt purposes.

Any activity involving an LLC or other entity shall be structured and administered consistently with applicable federal tax law.

ARTICLE 26

TAX-EXEMPT STATUS

The Trust is expressly intended to qualify as an organization described in Section 501(c)(3) of the Internal Revenue Code.

The Trust shall be interpreted and administered in a manner consistent with the organizational and operational requirements applicable to Section 501(c)(3) organizations.

The Trust may seek an IRS determination letter or other federal recognition when appropriate.

Nothing in this Instrument guarantees IRS approval or a particular federal classification.

ARTICLE 27

CHURCH / RELIGIOUS ORGANIZATION STATUS

The Trust may conduct religious activities and may seek recognition under any federal provision applicable to qualifying religious organizations or churches.

If the Trust qualifies for an exception from an application requirement under federal law, it may operate under that exception.

Section 508(c)(1)(A) shall not be interpreted as independently creating tax exemption; the Trust's underlying intended exemption remains Section 501(c)(3), to the extent applicable.

ARTICLE 28

PUBLIC CHARITY / PRIVATE FOUNDATION CLASSIFICATION

The Trust intends to qualify under Section 501(c)(3).

Its ultimate federal classification shall be determined under applicable federal law based upon its actual structure, activities, support, and circumstances.

Nothing in this Instrument shall falsely characterize the Trust as a public charity, church, private operating foundation, or other classification unless the applicable requirements are satisfied.

ARTICLE 29

RECORDS

The Trustee shall maintain appropriate Trust records, including:

• this Trust Instrument;

• amendments;

• Trust property records;

• LLC ownership records;

• real-property records;

• financial records;

• resolutions;

• contracts;

• contribution records;

• grant records;

• program records;

• and other records reasonably necessary for administration.

ARTICLE 30

TRUSTEE POWERS

The Trustee shall have all powers reasonably necessary to administer the Trust and accomplish its exempt purposes, subject to applicable law.

Such powers include the power to:

1. acquire property;

2. sell property;

3. lease property;

4. develop property;

5. improve property;

6. maintain property;

7. invest Trust assets;

8. acquire LLC interests;

9. form LLCs;

10. vote LLC interests;

11. appoint managers;

12. execute contracts;

13. hire employees;

14. engage independent contractors;

15. engage attorneys;

16. engage accountants;

17. engage educators;

18. engage consultants;

19. obtain insurance;

20. maintain financial accounts;

21. receive grants;

22. receive contributions;

23. accept property;

24. borrow when legally permitted;

25. enter agreements;

26. establish programs;

27. establish subsidiaries or affiliated entities;

28. acquire vehicles and equipment;

29. acquire educational materials;

30. develop facilities;

31. establish scholarships or educational assistance programs;

32. establish youth programs;

33. establish housing programs;

34. establish foster-care-related programs;

35. establish family-support programs;

36. establish athletic programs;

37. enter partnerships and lawful collaborations;

38. defend or prosecute legal claims;

39. settle claims;

40. maintain records;

41. delegate administrative functions; and

42. perform other lawful acts reasonably necessary to accomplish the Trust's exempt purposes.

ARTICLE 31

TRUSTEE DUTIES

The Trustee shall:

- act in good faith;
- act consistently with the Trust's purposes;
- safeguard Trust property;
- maintain appropriate records;
- avoid prohibited private benefit;
- administer Trust property for the purposes stated herein;
- comply with applicable law;
- and exercise fiduciary responsibilities required by applicable law.

ARTICLE 32

SEPARATION OF TRUST AND PERSONAL PROPERTY

Trust property shall not be treated as the Trustee's personal property merely because the Trustee is the Settlor, Trustee, organizer, manager, authorized representative, or other participant in Trust-owned entities.

Trust transactions shall be documented appropriately.

ARTICLE 33

CONFLICTS OF INTEREST

The Trustee shall administer conflicts of interest in a manner consistent with fiduciary duties and applicable federal tax requirements.

Any transaction involving the Trustee or another insider shall be reviewed and documented as appropriate.

Transactions shall not be used to improperly divert Trust assets or earnings for private benefit.

ARTICLE 34

COMPENSATION AND REIMBURSEMENT

Nothing in this Instrument shall prohibit lawful reimbursement of expenses properly incurred for Trust purposes.

Reasonable compensation for legitimate services may be paid when permitted by law and consistent with applicable federal tax requirements.

ARTICLE 35

EDUCATIONAL AND PROGRAM FACILITIES

The Trust may acquire, construct, lease, furnish, equip, renovate, improve, and operate facilities necessary for its programs.

The Trust may establish separate facilities for:

• preschool;

• academy education;

• foster care;

• family housing;

• safe-haven services;

• independent-living programs;

• boxing;

• athletics;

• youth development;

• administration;

• and community programming.

ARTICLE 36

PROGRAM EXPANSION

The Trustee may expand, combine, restructure, rename, relocate, or discontinue programs when reasonably necessary to accomplish the Trust's exempt purposes and when permitted by law.

The Trustee may establish additional programs that fall within the Trust's exempt purposes.

ARTICLE 37

ADDITIONAL ENTITIES

The Trust may establish or acquire additional corporations, LLCs, partnerships, subsidiaries, affiliates, or other entities when doing so furthers the Trust's lawful exempt purposes.

No additional entity may be used to circumvent the Trust's restrictions concerning private benefit, political activity, lobbying, or other federal requirements.

ARTICLE 38

PERMANENT DEDICATION OF ASSETS

The assets of the Trust shall be permanently dedicated to exempt purposes.

Upon dissolution or termination, no Trust assets shall be distributed for the private benefit of the Settlor, Trustee, or other private person.

After payment or satisfaction of lawful obligations, remaining assets shall be distributed only to:

1. one or more organizations then recognized as exempt under Section 501(c)(3);

2. the United States;

3. a state or local government for a public purpose; or

4. another destination permitted by applicable federal law that preserves the assets for exempt purposes.

Any recipient organization shall be required to qualify under Section 501(c)(3) at the time of distribution if required by federal law.

ARTICLE 39

NO DISTRIBUTION TO SETTLOR

The Settlor shall have no personal ownership interest in Trust assets merely because the Settlor established the Trust.

The Trustee shall administer Trust assets according to this Instrument and applicable law.

ARTICLE 40

AMENDMENT

The Trust may be amended only to the extent permitted by applicable law and this Instrument.

No amendment may:

- authorize private inurement;
- authorize prohibited private benefit;
- authorize political campaign intervention;
- authorize prohibited lobbying;
- permit Trust assets to be diverted to private persons;
- or otherwise cause the Trust to cease being limited to lawful exempt purposes.

Any amendment shall be executed in the form required by applicable law.

ARTICLE 41

SUCCESSOR TRUSTEE ADMINISTRATION

A successor Trustee shall receive custody or control of Trust property and records and shall continue administration of the Trust according to this Instrument.

The successor Trustee shall have the same powers and duties provided to the Initial Trustee unless the governing instrument or applicable law provides otherwise.

ARTICLE 42

TRUST PROPERTY SCHEDULE

SCHEDULE A

INITIAL TRUST PROPERTY

Property actually transferred to the Trust:

_____

_____

_____

_____

Date of Transfer:

_____

If no property has yet been transferred, no fictitious amount shall be entered.

ARTICLE 43

LLC OWNERSHIP SCHEDULE

SCHEDULE B

PLANNED TRUST-OWNED ENTITIES

1. LITTLE BLACKCELLENCE PRESCHOOL

Legal Entity Name: _____

State of Formation: _____

Ownership Interest: _____

Formation Date: _____

File Number: _____

Principal Address: _____

2. BLACKCELLENCE CHRISTIAN ACADEMY

Legal Entity Name: _____

State of Formation: _____

Ownership Interest: _____

Formation Date: _____

File Number: _____

Principal Address: _____

3. BLACKCELLENCE HOMES OF HOPE FOSTER CARE

Legal Entity Name: _____

State of Formation: _____

Ownership Interest: _____

Formation Date: _____

File Number: _____

Principal Address: _____

4. BLACKCELLENCE SAFE HAVEN FOR MOTHERS & CHILDREN

Legal Entity Name: _____

State of Formation: _____

Ownership Interest: _____

Formation Date: _____

File Number: _____

Principal Address: _____

5. BLACKCELLENCE PATHWAYS TO INDEPENDENCE

Legal Entity Name: _____

State of Formation: _____

Ownership Interest: _____

Formation Date: _____

File Number: _____

Principal Address: _____

6. BLACKCELLENCE BOXING & YOUTH DEVELOPMENT CENTER

Legal Entity Name: _____

State of Formation: _____

Ownership Interest: _____

Formation Date: _____

File Number: _____

Principal Address: _____

7. BLACKCELLENCE COMMUNITY LEGACY HOLDINGS, LLC

Legal Entity Name: Blackcellence Community Legacy Holdings, LLC

State of Formation: _____

Ownership Interest: _____

Formation Date: _____

File Number: _____

Principal Address: _____

ARTICLE 44

LLC OWNERSHIP CERTIFICATION

For each Trust-owned LLC, the Trustee may execute a separate certification stating:

> The membership interest identified in this certification is held by or for the benefit of Blackcellence Christian Academy Trust and is Trust property, subject to the Trust Instrument and applicable law.

Trustee:

Ebonique Lee

Signature: _____

Date: _____

ARTICLE 45

LLC RESOLUTION

The Trustee may adopt the following resolution for each entity:

> RESOLVED, that Blackcellence Christian Academy Trust is authorized to form, acquire, own, hold, vote, manage, and administer the membership interest identified in this resolution; and

>

> FURTHER RESOLVED, that the Trustee is authorized to execute articles of organization, operating agreements, membership records, assignments, consents, resolutions, and other documents necessary or appropriate to establish and administer the Trust's ownership interest; and

>

> FURTHER RESOLVED, that all actions taken by the Trustee consistent with this resolution are authorized and ratified.

Entity:

_____

Date:

_____

Trustee:

Ebonique Lee

Signature: _____

ARTICLE 46

REAL PROPERTY SCHEDULE

SCHEDULE C

Property:

_____

Address:

_____

County:

_____

State:

_____

Legal Description:

_____

Use:

_____

Date Acquired:

_____

ARTICLE 47

OTHER TRUST PROPERTY

SCHEDULE D

The following additional property may be added:

_____

_____

_____

_____

ARTICLE 48

TRUST ACCOUNTING

The Trustee shall maintain appropriate accounting records showing receipts, expenditures, assets, liabilities, contributions, grants, investments, entity interests, and other Trust transactions.

ARTICLE 49

CONFIDENTIALITY

The Trustee may maintain confidential records to the extent permitted by law.

Nothing in this provision shall prevent disclosure required by law, court order, tax law, regulatory requirements, or legitimate governmental authority.

ARTICLE 50

NO BENEFICIARY OWNERSHIP OF TRUST ASSETS

Except as otherwise required by applicable law, Trust assets are held for the Trust's stated purposes and are not personal assets of the Settlor, Trustee, program participants, employees, or other private persons.

ARTICLE 51

INTERPRETATION

This Instrument shall be interpreted, whenever reasonably possible, to preserve:

1. the Trust's religious mission;

2. the Trust's educational mission;

3. the Trust's charitable mission;

4. the Trust's community-benefit mission;

5. the Trust's intended Section 501(c)(3) status;

6. the permanent dedication of Trust assets;

7. the lawful ownership of entity interests;

8. and compliance with applicable law.

ARTICLE 52

SEVERABILITY

If any provision of this Instrument is determined to be invalid or unenforceable, the remaining provisions shall remain effective to the fullest extent permitted by law.

ARTICLE 53

ENTIRE DECLARATION

This Declaration, together with its schedules, exhibits, assignments, amendments, and other documents properly incorporated into the Trust records, constitutes the governing Trust Instrument.

ARTICLE 54

EFFECTIVE DATE

This Trust becomes effective upon execution in accordance with applicable law.

Effective Date:

_____

ARTICLE 55

SETTLOR / GRANTOR EXECUTION

I, Ebonique Lee, as Settlor/Grantor, establish the Blackcellence Christian Academy Trust and execute this Declaration of Trust.

Settlor/Grantor:

Ebonique Lee

Signature: _____

Date: _____

ARTICLE 56

TRUSTEE ACCEPTANCE

I, Ebonique Lee, accept appointment as Initial Trustee of the Blackcellence Christian Academy Trust and agree to administer the Trust according to this Instrument and applicable law.

Initial Trustee:

Ebonique Lee

Signature: _____

Date: _____

ARTICLE 57

WITNESS ACKNOWLEDGMENT

Witness 1:

Name: _____

Signature: _____

Address: _____

Date: _____

Witness 2:

Name: _____

Signature: _____

Address: _____

Date: _____

ARTICLE 58

NOTARIAL ACKNOWLEDGMENT

State of Louisiana

Parish of _____

On this _____ day of _____, 2026, before me personally appeared Ebonique Lee, known to me or satisfactorily proven to be the person whose name is subscribed to this instrument, and acknowledged that she executed the same for the purposes stated herein.

Notary Public:

_____

Printed Name:

_____

My Commission Expires:

_____

Notarial Seal:

END OF DECLARATION OF TRUST

EXHIBIT 1

MASTER MISSION STATEMENT

The Blackcellence Christian Academy Trust exists to establish and support a connected system of Christian education, early-childhood education, youth development, foster-care support, safe housing, family assistance, independent-living support, athletics, and community development.

The Trust seeks to create environments in which children, youth, mothers, families, and individuals facing hardship can receive education, safety, support, mentorship, opportunity, and resources consistent with Christian principles and the Trust's exempt purposes.

The Trust may accomplish these purposes directly or through Trust-owned or Trust-controlled entities, facilities, programs, contracts, partnerships, grants, and other lawful structures.

EXHIBIT 2

MASTER PROGRAM PURPOSES

LITTLE BLACKCELLENCE PRESCHOOL

To provide early-childhood education, school readiness, developmental enrichment, Christian instruction, character development, and family educational support.

BLACKCELLENCE CHRISTIAN ACADEMY

To provide Christian academic education, tutoring, enrichment, character development, leadership development, student support, college/career preparation, and educational assistance.

BLACKCELLENCE HOMES OF HOPE FOSTER CARE

To provide safe, stable, nurturing foster-care-related residential and support services for children, together with educational, developmental, mentoring, and transition support.

BLACKCELLENCE SAFE HAVEN FOR MOTHERS & CHILDREN

To provide safe housing and humanitarian support for mothers and children experiencing domestic violence, homelessness, crisis, or other qualifying hardship.

BLACKCELLENCE PATHWAYS TO INDEPENDENCE

To help eligible young people, including those transitioning from foster care, develop education, employment, financial, housing, life, and independent-living skills.

BLACKCELLENCE BOXING & YOUTH DEVELOPMENT CENTER

To use boxing, athletics, mentoring, education, discipline, leadership, and character development to promote healthy youth development.

BLACKCELLENCE COMMUNITY LEGACY HOLDINGS, LLC

To provide a lawful holding structure through which the Trust may own interests in mission-related operating entities, subject to applicable federal and state law.

EXHIBIT 3

TRUST-OWNED ENTITY MASTER REGISTER

Entity	State	Ownership	Formation Date	File No.	Status
Little Blackcellence Preschool	_____	_____	_____	_____	_____
Blackcellence Christian Academy	_____	_____	_____	_____	_____
Blackcellence Homes of Hope Foster Care	_____	_____	_____	_____	_____
Blackcellence Safe Haven for Mothers & Children	_____	_____	_____	_____	_____
Blackcellence Pathways to Independence	_____	_____	_____	_____	_____
Blackcellence Boxing & Youth Development Center	_____	_____	_____	_____	_____
Blackcellence Community Legacy Holdings, LLC	_____	_____	_____	_____	_____

EXHIBIT 4

TRUSTEE CERTIFICATE

The undersigned Trustee certifies that:

1. the Trust identified herein is the Blackcellence Christian Academy Trust;

2. Ebonique Lee is the Initial Trustee;

3. the Trust is established for religious, educational, charitable, and community-benefit purposes;

4. the Trust is intended to qualify under Section 501(c)(3) of the Internal Revenue Code;

5. Trust assets are dedicated to exempt purposes;

6. the Trustee is authorized to establish and own LLC interests;

7. the Trustee may maintain the Trust's ownership records separately from each LLC's records; and

8. this Certificate may be provided when reasonably necessary to establish the Trust's authority.

Trustee:

Ebonique Lee

Signature: _____

Date: _____

EXHIBIT 5

ADDITIONAL CONTRIBUTION RECORD

Contributor:

_____

Property:

_____

Estimated/Actual Value:

_____

Date Transferred:

_____

Method of Transfer:

_____

Accepted for:

Blackcellence Christian Academy Trust

By:

Ebonique Lee, Trustee

Signature: _____

Date: _____